

Cadence International just completed its *fifty-first* year of ministry. Because of your faithful prayer and financial support, military people around the world have been reached for Christ, built up in Him, and mobilized in Great Commission service for Him.

This report covering our fiscal year (June 2004 – May 2005) is intended to inform you of progress in the advancement of the gospel in military communities worldwide. We trust you will be strengthened and encouraged as you are reminded of the significance of your investment in the lives of military people and their families.

FY 05 Highlights

“With gentle, trembling hands he caressed the name on the envelope. Six months, enduring urban warfare, snipers, night raids, blazing heat, relentless thirst, and dangerous patrols, he had seen and done it all. Hands and heart never wavering—doing his duty—a United States Marine. Now, just the sight of her name tore at his heart and caused rugged hands to shake. Married but a few months before the heart-wrenching deployment separation, he longed for news of his bride—of her life and of their life growing inside her. Squinting out toward the barren and endless desert, a slow smile transformed his sun-drenched face. He turned grateful eyes heavenward and opened the envelope”

“At about the same time across the globe in a completely different urban setting, a young sailor gazes down the neon-lit street. Her first off-shore leave beckoned a lonely heart. Perhaps a night of drinking and dancing would salve the homesick ache. Nineteen years old, away from home, surrounded by comrades and new friends, she still felt alone and scared. A brightly lit guitar-outline hanging over a battered bar entrance caught her eye—calling, promising. Walking down that gauntlet street of shallow satisfaction and empty hope, she suddenly heard familiar music. Stopping, she turned and spotted the source—a brightly lit “Hospitality House.” The song instantly took her back to the little country church, where she had sung happily next to

family and friends. Squinting out toward that barren and endless street, a slow smile transformed her sun-starved face. She turned grateful eyes heavenward and opened the door”

I wrote these two vignettes to illustrate the vital importance of ongoing ministry to military people. Young, searching, impressionable, moldable, and eager for relationship, many of those serving in our country’s armed forces are in some of the *most strategic moments of their lives*—moments of receptivity, of soul-searching, of discovery, and of life-transformation. Cadence International continues to exist to be *there*, entering these strategic moments with the gospel and our lives. It’s why we are here—for *military people and their families*, for these poignant moments of life-change.

Comprised of over four million people, the American military community remains one of the largest and most responsive subcultures today. Many in the military leave home as teenagers and are abruptly thrust into adult roles. These college-aged young people discover the world for the first time. They are often isolated, displaced, homesick, and experiencing culture shock, not only being in the military community but also, many times, being in an overseas culture. They are indeed experiencing some of the *most strategic moments* of their lives.

Over *five* decades ago, *four* courageous couples, including mission founder Jesse Miller, recognized this incredible opportunity for ministry and birthed Overseas Christian Servicemen’s Centers, now Cadence International. Their *three* priorities of reaching, building, and equipping military people have transformed a small, fledgling mission into a vibrant, worldwide ministry extending to all branches of service in over a dozen countries. Today, over *two hundred* staff and their families minister to military people

with *one* singular and passionate purpose — “to share the gospel and their lives with the military community.”

The highlights from this past year of ministry throughout the mission are the lives, like the marine and sailor in the vignettes above, which have been touched and transformed by Christ. *Multiply these stories hundreds of times* and you capture a sense of the global impact of this ministry.

Cadence continues to value and enjoy its strategic partnerships with other like-hearted agencies in the FCMM (Fellowship of Christian Military Ministries). This alliance with organizations such as OCF, CMF, Navigator Military Ministry, Crusade Military Ministry, and many others allows for important collaboration, cooperation, and coordination in taking the gospel to the military community.

Cadence Associates: One of the most important developing ministries within Cadence is our ministry to the worldwide tapestry of military alumni. The following are the mission, vision, and primary objectives of this ministry.

Mission: To facilitate and support the expansion of the harvest by Cadence International and its missionary force in the military communities of the United States and the world.

Vision: A connected and cared for tapestry of ministry and missionary alumni* who resource, replenish, and revitalize the worldwide ministry of Cadence International.

**Because of the unique nature of Cadence International, alumni can be either ministry (meaning beneficiaries of our ministry) or missionary (meaning former staff or volunteers).*

Objectives:

1. To *minister* to alumni by connecting them to the mission, each other, and the movement of God in the global military community.
2. To *mobilize* a new wave of Cadence missionaries, volunteers, and support staff to replenish the front lines of ministry.
3. To *marshal* the local church toward vibrant prayer, financial, and logistical support of Cadence International.
4. To *mold* a multi-tiered ministry of associate members mobilized in Great Commission priorities.
5. To *maximize* public relation opportunities and increase exposure on behalf of Cadence International.

Thank you. God is moving in the hearts of military people in not only the United States, but also many countries around the world. Your partnership is vital to this movement’s remaining strong and vibrant, and I thank you for your encouragement, support, and prayers.

God bless you!



David Schroeder
General Director

Staff Leadership FY 2005

David Schroeder, General Director
Paul Bradley, Director, Operations
Ronald A. Dice, Controller/Treasurer
Larry Ingalls, Executive Director, Personnel
Bill Sawyer, Director, Americas Ministries
C. David Cordell, Director, Asia House Ministries / I.T. Resources
Ron Wilson, Director, Foreign Ministries-Asia
Jim Wilson, Director, Europe House Ministries
Jeff Campbell, Director, Malachi Ministries

2005 Financial Report

Support and Revenue

Contributions	5,978,835	84.8
Conference Registrations	511,407	7.3
Military Ministry Contracts	474,562	6.7
Investment Income	21,321	0.3
Other Income	67,406	1.0
Total Income	7,053,531	

Expenses

House Ministries	3,407,683	49.1
Youth Ministries	1,686,494	24.3
Home Assignment	333,002	4.8
General and Administrative	1,025,415	14.8
Fund Raising	128,547	1.9
Other	365,771	5.3
Total Expenses	6,946,912	

Change in Net Assets 101,007

Statement of Financial Position

Assets	3,899,891
Liabilities and Net Assets	
Liabilities	479,226
Net Assets	3,420,665



Financial Report

Cadence International ended the fiscal year in a strong financial position, as portrayed in its audited financial statements. Poysti and Adams, LLC conducted the audit and found that Cadence was maintaining its financial records in accordance with generally accepted accounting practices, managing its financial resources well and exercising good internal controls. Highlights of the mission's finances are discussed below.

Total Support, revenue and other gains were down slightly, \$11,810 (0.2%), from last year. The amount last year was influenced by extraordinary income of \$200,000 from a large gift and a bequest. If that amount were discounted and comparison made of "normal" support and revenue, there would have been an increase of \$188,190 (2.7%). Continued strength in giving, despite "competing" opportunities and uncertain economic conditions, is testimony to the faithfulness of God's people supporting this vital ministry. Ministry Services (hospitality house, youth, retreat, and conference ministries) expenses were up slightly by \$48,145 (0.8%) from last year, reflecting the continued pursuit of reaching servicemen, women and dependents for Christ. General and Administrative (G&A) expenses were up \$54,970 (5.7%) from last year. The most significant increase in expenses occurred in Fund Raising – \$88,660. As a result of a recommendation by the Evangelical Council for Financial Accountability (ECFA) during a routine field review, this area was examined to determine if it contained all the expenses required by financial reporting guidelines. As a result of our review, expenses incurred by those on partnership development were also added to the total reported as fund raising. Liabilities decreased by \$14,391 (2.9%) The decrease is primarily attributable to the steady reduction of mortgages on ministry properties.

A management letter was provided to the Board of Directors, highlighting an area needing atten-

tion. It recommended additional follow-up in the area dealing with credit card purchases to ensure conformance to the mission's operating policy. Overall, Poysti and Adams concluded that Cadence was continuing in its practice of excellent fiscal accountability and integrity.

While Cadence ended the year in strong financial condition, we give credit and praise to the Lord as the provider of all good things. We are dependent on Him for the provision of resources and people to conduct our ongoing ministries. We gratefully acknowledge our faithful donors and pray that "... God will meet all [their] needs according to his glorious riches in Christ Jesus" (Phil. 4:19).

Respectfully,

Ronald A. Dice

Ronald A. Dice
Controller

Board of Directors FY 2005

James Howard, Chairman
Richard Newman, Vice-Chairman
Dick Patty, Secretary
David Schroeder, General Director
John Roberts, Finance and Audit Committee
Stacy Bragg, Personnel Committee
Carroll P. Tarkington, Personnel Committee
Curt Kemp, Compensation and Review Committee
Todd Cienski, Compensation and Review Committee
Jeff Easley, Personnel Committee
Alan Villanueva, Finance and Audit Committee



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